

2018 Current Fiscal Year Report: Board of Visitors of the U.S. Air Force Academy

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1. Department or Agency

Department of Defense

2. Fiscal Year

2018

3. Committee or Subcommittee

Board of Visitors of the U.S. Air Force Academy

3b. GSA Committee No.

398

4. Is this New During Fiscal Year?

No

5. Current Charter

11/13/2016

6. Expected Renewal Date

11/13/2018

7. Expected Term Date

8a. Was Terminated During Fiscal Year?

No

8b. Specific Termination Authority

8c. Actual Term Date

9. Agency Recommendation for Next Fiscal Year

Continue

10a. Legislation Req to Terminate?

No

10b. Legislation Pending?

Not Applicable

11. Establishment Authority Statutory (Congress Created)

12. Specific Establishment Authority

10 U.S.C. 9355

13. Effective Date

08/10/1956

14. Committee Type

Continuing

14c. Presidential?

No

15. Description of Committee Non Scientific Program Advisory Board

16a. Total Number of Reports 1

16b. Report Date

07/23/2018

Report Title

USAFA BoV CY 107 Annual Report

Number of Committee Reports Listed: 1

17a. Open 1 17b. Closed 0 17c. Partially Closed 1 Other Activities 0 17d. Total 2

Meetings and Dates

Purpose

The U.S. Air Force Academy (USAFA) Board of Visitors (BoV) will hold a meeting at the Capitol Building, Room 212 in Washington, DC on Wednesday, 15 November 2017. The purpose of this meeting is to review morale and discipline, social climate, strategic communications, diversity, and other matters relating to the Academy. Specific topics for this meeting include a Superintendent's Update; Commandant's Update; Dean's Update; IT Modernization; Attrition and Diversity; Performance Measures for USAFA.

Start

End

11/15/2017 - 11/15/2017

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04/25/2018 - 04/25/2018

Number of Committee Meetings Listed: 2

Current FY

Next FY

18a(1). Personnel Pmts to Non-Federal Members	\$0.00	\$0.00
18a(2). Personnel Pmts to Federal Members	\$0.00	\$0.00
18a(3). Personnel Pmts to Federal Staff	\$224,351.00	\$225,000.00
18a(4). Personnel Pmts to Non-Member Consultants	\$0.00	\$0.00
18b(1). Travel and Per Diem to Non-Federal Members	\$12,310.00	\$12,325.00
18b(2). Travel and Per Diem to Federal Members	\$1,510.00	\$1,525.00
18b(3). Travel and Per Diem to Federal Staff	\$36,918.00	\$37,000.00
18b(4). Travel and Per Diem to Non-member Consultants	\$0.00	\$0.00
18c. Other(rents,user charges, graphics, printing, mail, etc.)	\$0.00	\$0.00
18d. Total	\$275,089.00	\$275,850.00
19. Federal Staff Support Years (FTE)	2.50	2.50

20a. How does the Committee accomplish its purpose?

United States Air Force Academy (USAFA) Board of Visitors (BoV) business is accomplished via visits to the Academy to observe training and receive USAFA leadership updates on all USAFA affairs. Additionally, the BoV meets twice each year in Washington DC. The Board makes recommendations directly to the Superintendent to improve the operation of the Academy. In addition, the semi-annual report of Board findings and recommendations is submitted concurrently to the Secretary of Defense, through the Secretary of the Air Force, and to the Committee on Armed Services of the Senate and the Committee on Armed Services of the House of Representatives.

20b. How does the Committee balance its membership?

The Board membership is appointed by the President, Vice President/President pro tempore of the Senate, the Speaker of the House of Representatives, and the Chairmen of the Senate Armed Services Committee and House Armed Services Committee. The Board is composed of members of the Senate and House of Representatives and prominent U.S. citizens, at least two of whom are graduates of the Academy. It is bipartisan. The Board function is one of gathering information as to the Academy's programs, discipline, curriculum, morale, and facilities.

20c. How frequent and relevant are the Committee Meetings?

Board meetings are held at least four times a year, two of which are at the USAF Academy, per statute requirements. Board relevance has been demonstrated through numerous program changes effected by Board recommendations. Examples include increased emphasis on airmanship and developmental programs, the profession of arms, performance measurement and assessment practices, and increased support for infrastructure/facilities requirements. Board members bring varied and valuable insights to the Academy by virtue of their stature as prominent Americans, and as civilian leaders of

the nation.

20d. Why can't the advice or information this committee provides be obtained elsewhere?

Federal statute (10 U.S.C. 9355) requires the Secretary of Defense to establish the committee.

20e. Why is it necessary to close and/or partially closed committee meetings?

Meetings are not closed to the public unless the Department of Defense determines that items on the planned agenda meet the closed meeting provisions of 5 U.S.C. §552b(c). Pursuant to DoD Policy, closed meetings can only be authorized by the DoD Sponsor, the Secretary of the Air Force or designee, and only after consultation with the Office of the Secretary of the Air Force General Counsel.

21. Remarks

The Board only met three times in FY17 -- December 16, April 17 and July 17. At the end of December, the White House appointed six new Board members and a fourth Board meeting for FY17 was not scheduled with the approval of the outgoing Board Chair. The next BoV is scheduled for 15 November 2017 in Washington DC. While SAF/AA provided approval for the closed session, that document is not available to the newly appointed DFO.

Designated Federal Officer

Daniel Anderson DFO

Committee Members	Start	End	Occupation	Member Designation
Campos, Roel	04/07/2017	12/30/2018	Partner, Chair of SEC Enforcement, Hubbard & Reed LLP	Special Government Employee (SGE) Member
Cubero, Linda	04/07/2017	12/30/2018	Warriors to Work Specialist	Special Government Employee (SGE) Member
Drew, Benjamin	04/07/2017	12/30/2019	DOD Liaison, HQ NASA	Special Government Employee (SGE) Member
Fedder, Judith	04/07/2017	12/30/2017	Director, Boeing Global Sales & Logistics	Special Government Employee (SGE) Member
Gardner, Cory	03/12/2015	03/11/2018	Senator	Regular Government Employee (RGE) Member
Hirono, Mazie	05/13/2015	05/12/2018	Senator	Regular Government Employee (RGE) Member
Hoppin, Soudarak	04/07/2017	12/30/2017	Founder, National Military Spouse Network	Special Government Employee (SGE) Member
Lamborn, Doug	06/20/2007	06/19/2018	US Congressman, R-CO	Regular Government Employee (RGE) Member
McSally, Martha	02/11/2015	02/10/2018	US Congresswoman, R-AZ	Regular Government Employee (RGE) Member
Polis, Jared	07/16/2009	07/15/2018	US Congressman, D-CO	Regular Government Employee (RGE) Member

Rice, Edward	04/07/2017 12/30/2019 Consultant	Special Government Employee (SGE) Member
Swezey, Bruce	04/07/2017 12/30/2019 Adjunct Professor	Special Government Employee (SGE) Member
Udall, Tom	03/13/2015 03/12/2018 US Senator, D-New Mexico	Regular Government Employee (RGE) Member

Number of Committee Members Listed: 13

Narrative Description

The Board provides advice through the Secretary of the Air Force to the Secretary of Defense and the Committees on Armed Services for the House of Representatives and the Senate. The Board's advisory role includes the morale, discipline, and social climate, the curriculum, instruction, physical equipment, fiscal affairs, academic methods, and other matters relating to the Academy the Board decides to consider.

What are the most significant program outcomes associated with this committee?

Checked if Applies

Improvements to health or safety	<input checked="" type="checkbox"/>
Trust in government	<input checked="" type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>
Improved service delivery	<input checked="" type="checkbox"/>
Increased customer satisfaction	<input checked="" type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input type="checkbox"/>

Outcome Comments

The Board has embraced its role in the oversight structure and serves to ensure that all aspects of the Academy are reinvigorated, to include; fiscal requirements, the admissions process, diversity, character assessment, the accreditation process, and increased cadet involvement in the Academy Training Program. The Board has been discussing all the areas identified and has been aggressively taking action to address.

What are the cost savings associated with this committee?

Checked if Applies

None	<input checked="" type="checkbox"/>
Unable to Determine	<input type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>

\$500,001 - \$1,000,000
\$1,000,001 - \$5,000,000
\$5,000,001 - \$10,000,000
Over \$10,000,000
Cost Savings Other

☐
☐
☐
☐
☐

Cost Savings Comments

NA

What is the approximate Number of recommendations produced by this committee for the life of the committee?

26

Number of Recommendations Comments

The recommendations of the BoV for this FY addressed the following areas of issue/concern:(1) Administration/Faculty Stability for purposes of strategic planning(2) Reduction in Survey Fatigue w/o impact to performance measures(3) Increased oversight of Prep School to measure impact on diversity(4) Support for Academy Essence and Margins of Excellence especially as relates to Non-Profits and optimization of funding(5) Strategic Communications and Outreach(6) Efforts to increase accession and retention of diverse candidates(7) Increased oversight with respect to religious accommodation(8) Infrastructure/facility restoration and modernization

What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?

73%

% of Recommendations Fully Implemented Comments

BoV participation in these issues has been crucial to their subsequent adoption. The ability to fully assess a percentage implementation across the life of the committee remains problematic in that many recommendations either cross-cut or have enduring aspects that may cross annual reporting. For example, implementation of a recommendation to increase accession and retention of diverse candidates is a strategic recommendation that will be continually measured and assessed across a variety of variables. While the recommendation is fully implemented, that does not provide ability to assess, monitor and re-evaluate recommendation going forward for additional action or adjustment.

What is the approximate Percentage of these recommendations that have been or

will be Partially implemented by the agency?

12%

% of Recommendations Partially Implemented Comments

The New BoV Chairman is preparing his Annual Report and will re-focus the committee priorities going forward in coordination with the new USAFA Superintendent and new BoV members. New recommendations will be fully documented in the minutes and tracked to completion. The new BoV Chairman will meet with the Secretary of the Air Force, Nov 2017 and deliver his annual report.

Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?

Yes ☒ No ☐ Not Applicable ☐

Agency Feedback Comments

The Secretary of the Air Force and/or the Chief of Staff of the Air Force (or their designees) attend every Board of Visitors meeting, and supply feedback directly to the board. Additionally, close working relationship between the DFO/Executive Secretary and the BoV Chairman facilitate rapid and regular feedback. Additionally, SAF/LL works tirelessly with the Congressional members of the Board to ensure feedback is continual.

What other actions has the agency taken as a result of the committee's advice or recommendation?

Checked if Applies

Reorganized Priorities	<input type="checkbox"/>
Reallocated resources	<input checked="" type="checkbox"/>
Issued new regulation	<input checked="" type="checkbox"/>
Proposed legislation	<input type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

Action Comments

In all the areas identified, the Board of Visitors remains in constant contact, is provided access for information gathering and sensing sessions, and worked with various experts across the spectrum to discuss and review viable courses of action and provide independent advice and recommendations on matters relating, but not limited to morale, discipline, social climate, curriculum, instruction, fiscal affairs, academic methods, and strategic communication to enhance USAFA programs.

Is the Committee engaged in the review of applications for grants?

No

Grant Review Comments

NA

How is access provided to the information for the Committee's documentation?

Checked if Applies

Contact DFO



Online Agency Web Site



Online Committee Web Site



Online GSA FACA Web Site



Publications



Other



Access Comments

N/A